

## 1. ERASMUS POLICY STATEMENT (EPS)

### 1.1 Erasmus activities included in your EPS

In this section, you need to tick the Erasmus activities covered by your Erasmus Policy Statement. Please select those activities that your HEI intends to implement during the entire duration of the Programme.

#### Erasmus Key Action 1 (KA1) - Learning mobility:

The mobility of higher education students and staff

#### Erasmus Key Action 2 (KA2) - Cooperation among organisations and institutions:

Partnerships for Cooperation and exchanges of practices

Partnerships for Excellence – European Universities

Partnerships for Excellence - Erasmus Mundus Joint Master Degrees

Partnerships for Innovation

#### Erasmus Key Action 3 (KA3):

Erasmus Key Action 3 (KA3) - Support to policy development and cooperation:

### 1.2 Erasmus Policy statement (EPS): your strategy

Your Erasmus Policy Statement should reflect how you intended to implement Erasmus after the award of the ECHE. Should you wish to add additional activities in the future, you will need to amend your Erasmus Policy Statement and inform your Erasmus National Agency.

What would you like to achieve by participating in the Erasmus Programme? How does your participation in the Erasmus Programme fit into your institutional internationalisation and modernisation strategy?

(Please reflect on the objectives of your participation. Please explain how you expect the

participation in Erasmus to contribute towards modernising your institution, as well as on the goal of building a European Education Area<sup>1</sup> and explain the policy objectives you intend to pursue).

Original language (and translation into EN, FR or DE if the EPS is not in one of these languages)

Procesul de internationalizare a Universitatii „Valahia” din Targoviste reprezinta o prioritate strategica si, pe cale de consecinta, constituie o parte componenta a strategiei generale a institutiei de invatamant superior si a planurilor sale operationale. Data fiind insa insemnataea sa si pentru a oferi un impuls si o dinamica proprie acestui proces, conservand totodata capacitatea de a genera sinergii intre diferitele structuri responsabile pentru internationalizare si intreg mediul academic (studenti, profesori, personal auxiliar), incepand din anul 2015 UVT dispune de o strategie de internationalizare de sine statatoare, care este coordonata de la nivelul superior al conducerii academice, de catre prorectorul insarcinat cu dezvoltarea institutională si relatiile internationale, si care vizeaza cresterea calitatii procesului de invatamant prin integrarea continuturilor derivate din internationalizare, dezvoltarea cercetarii si sporirea vizibilitatii productiei stiintifice pe plan international, atragerea studentilor straini in cadrul programelor de limbi straine existente si dezvoltarea acestora cantitativa si calitativa, astfel incat universitatea sa se plaseze, in continuare, pe un loc meritoriu in clasamentele/ clasificarile/ ierarhizarile la nivel national si sa ocupe un loc mai inalt in cele existente in plan international. UVT priveste procesul de internationalizare in mod holistic, ca implicand managementul, educatia si continutul invatarii, cercetarea, serviciile universitare, legaturile cu institutii similare de invatamant superior din U.E. si din afara spatiului comunitar, transferul valorilor rezultate din internationalizare catre arealul unde isi desfasoara activitatea. Totodata, strategia existenta priveste internationalizarea atat in componenta sa de schimburii de studenti si cadre didactice, facilitata in principal de programul Erasmus si administrata de Biroul pentru Relatii Internationale si Biroul Erasmus, cat si in dimensiunea sa interna, ca „internationalizare acasa”, care priveste integrarea continuturilor multiculturale si multilingvistice in programele universitare, transferul competentelor obtinute prin mobilitati la revenirea in cadrul UVT si accesul la diverse componente ale procesului de internationalizare de catre ansamblul studentilor, cadrelor didactice, cercetatorilor si personalului nedidactic si auxiliar din cadrul UVT.

Dupa aproape cinci ani de la adoptarea si aplicarea strategiei deliberate de internationalizare a UVT si pe seama experientei si a reflectiei asupra rezultatelor sale, universitatea este in proces de adoptare a celei de-a doua strategii de internationalizare care, inspirata si de progresul cunoasterii stiintifice in domeniu din ultimii ani, are ca principal obiectiv continuarea, la un nivel superior si cu o mai larga participare a membrilor comunitatii universitare, integrarii dimensiunilor multiculturale, multilingvistica, regionala, europeana si globala in cadrul proceselor administrative, educationale si de cercetare. Pe de deplin armonizata cu prioritatile stabilite prin „Noua agenda a UE pentru invatamantul superior” si in alte documente de referinta europene si nationale in domeniul internationalizarii, noua strategie a UVT, care va intra in vigoare din anul 2021, are in vedere, din punct de vedere al valorilor pe care isi propune sa le promoveze, sa contribuie la consolidarea principiilor democratice, pluraliste, a multiperspectivitatii, gandirii critice, a dialogului si eticii universitare in randurile corpului academic, accordand astfel un rol insemnat formarii competentelor transversale care sunt menite sa contribuie la indeplinirea acestui deziderat. Competentele transmise prin intermediul programelor universitare – iar din acest punct de vedere programele in limbi straine, doctoratele in cotutela, proiectele si parteneriatele internationale vor servi ca vector

<sup>1</sup> For more information on the priorities of the European Education Area, such as recognition, digital skills, common values and inclusive education, please consult the following website: [https://ec.europa.eu/education/education-in-the-eu/european-education-area\\_en](https://ec.europa.eu/education/education-in-the-eu/european-education-area_en)

de internationalizare – vor fi actualizate pentru a reflecta evolutiile din domeniul cunoasterii de la nivel european si international, precum si nevoia de insusire a continuturilor invatarii in mod temeinic, reflectand astfel optiunea comunitatii universitare pentru excelenta si performanta academica. Consolidarea competenelor digitale si a proceselor educationale de tipul distance learning constituie un alt obiectiv al strategiei de internationalizare. Aceste competente digitale astfel asimilate vor contribui si la realizarea unui alt obiectiv comun din strategia UVT si a Noii Agende a UE pentru invatamantul superior, cresterea economica si ocuparea durabila a fortelei de munca.

Extinderea colaborarilor internationale in cadrul activitatilor de cercetare desfasurate de UVT si o mai stransa corelare a transferului rezultatelor cercetarilor in sfera educationala constituie o alta prioritate a strategiei de internationalizare care este subsumata obiectivului de crestere a calitatii, vizibilitatii si eficientei activitatii de cercetare. Din acest punct de vedere, Institutul de Cercetare Ştiintifica si Tehnologica Multidisciplinara joaca un rol cheie, acesta fiind deja antrenat in proiecte europene si internationale cu un impact economic important pentru universitate si pentru comunitatea locala si regionala in ansamblul ei. UVT isi propune, in vederea aprofundarii internationalizarii cercetarii, atragerea cercetatorilor din spatiul international in centrele si echipele de cercetare existente in cadrul ICSTM prin intermediul programelor Orizont 2020 si Marie Skłodowska-Curie ale UE, precum si prin obtinerea unor surse de finantare europeana dedicate mobilitatii cercetatorilor. Relatiile cu mediul de business, realizarea unor parteneriate bilaterale sau trilaterale cu companii private care sa implice dimensiuni ale internationalizarii, promovarea antreprenorialului reprezinta, de asemenea, elemente fundamentale ale strategiei de internationalizare, care vor putea fi promovate prin intermediul subcomponentelor Erasmus KA2 si Erasmus KA3.

Programul Erasmus constituie, de altfel, si in actuala strategie – si va fi si mai mult in viitoarea strategie – un element central al politicilor de internationalizare ale UVT. În acest sens, UVT isi propune sporirea numarului de mobilitati Erasmus+ pentru personalul didactic si studenti, prin incheierea unor noi contracte bilaterale cu institutiile de invatamant superior atat din cadrul UE, cat si din afara comunitatii, respectiv prelungirea contractelor existente. Este vizata consolidarea oportunitatilor de schimburi Erasmus prin marirea numarului de programe si largirea ofertei de cursuri desfasurate in limbi straine din cadrul UVT, facilitata de functionarea unui Departament de Studii in Limbi Straine. De asemenea, universitatea are in vedere o extindere a participarii sale la componente ale programului Erasmus insuficient accesate pana in acest moment, precum Erasmus Plus Virtual Exchange, care permite expunerea unui numar mai mare de studenti la experiente de internationalizare si dezvoltarea abilitatilor interculturale si lingvistice. Mobilitate studentilor cu nevoi speciale va fi, de asemenea, sustinuta, in conditiile in care UVT dispune de facilitatile necesare pentru a se adapta cerintelor acestora.

Atat strategia de internationalizare actuala, cat si cea care va fi aplicata din 2021 au in vedere dezvoltarea programelor de timp joint/double/multiple degrees, cu deosebire la nivel doctoral si masteral, dar, treptat, si la nivelul programelor de licenta ale UVT. În consecinta, UVT va continua sa promoveze parteneriate cu universitatile cu care a adus deja la indeplinire asemenea programe si se va implica la nivel strategic printr-un program de tipul European University Consortium (finantat prin programul Partnerships for Excellence – European Universities) in vederea unei internationalizari robuste si realizarii unor noi programe de tipul joint/double degrees. În cadrul UVT se afla deja in pregatire un program pentru care se va depune o aplicatie prin intermediul Erasmus Mundus Joint Master Degrees si care va oferi o pregatire cu o puternica componenta multiculturala si multilingvistica studentilor nostri.

UVT are in vedere incurajarea parteneriatelor stiintifice si academice realizate de membri ai comunitatii universitare stabilite pe baza afinitatilor stiintifice si didactice (abordarea bottom-up), care insa respecta principiile de calitate, relevanta si eficiența in materie de internationalizare. Pe de alta parte, la nivel institutional, avand in vedere identitatea istorica, culturala, dar si situatia economica si sociala a regiunii pe care o deserveste, dar si relatiile

interuniversitare transnationale existente, UVT are în vedere dezvoltarea de parteneriate – în special de parteneriate pe termen lung – cu instituții de învățământ superior și cercetare din spațiul francofon și mediteranean, cu Republica Moldova și alte țari din cadrul parteneriatului științific al UE, cu Turcia și regiunea Marii Negre, cu Europa Centrală, Europa de Nord și regiunea Marii Baltice, cu Europa Occidentală, America Latină, Statele Unite, Canada și China.

The internationalization of „Valahia” University of Targoviste (UVT) represents a key priority, being part of the Higher Educational Institution (HEI)'s general strategy and its operational plans. Because of its significance and in order to offer an impulse and a distinct dynamic to this process, while preserving its full capacity to generate synergies between the various structures responsible for internationalization and the entire academic milieu, i.e. students, professors, researchers and administrative staff, starting with 2015 the university has developed an internationalization strategy coordinated from the upper echelon of university leadership by a vice-rector for institutional development and international relations. The strategy has been designed with the purpose of fostering the value of the educational processes by integrating internationalization contents, rising the research excellence, expanding the scientific output's visibility globally, drafting more foreign students into the existing foreign language programmes and contributing to their development in both quality and quantity in a way that our university will continue to be graded on a meritorious position in the national rankings as well as to be classified on a higher place in the international hierarchies. UVT regards this process holistically as involving management, education and learning contents, research, administrative services, bonds with similar HEIs within and beyond the EU and transfer and absorption of internationalization outcomes and values into the university settings. In the same vein, the ongoing strategy conceives internationalization equally in the realm of student and professor's mobility, largely facilitated by the Erasmus program and managed by the International Relations and Erasmus Office, and in its domestic dimension as Internationalization at Home, meaning the assimilation of multicultural and multilingual contents in the university programmes, the blending of internationalization competences acquired during mobilities across the HEI and the access to various features of internationalization of the overall community of students, professors, researchers, auxiliary and administrative staff.

Almost five years after the approval and enactment and with the benefit of the experience thus gained and the reflection upon its results, UVT has embarked on a process of adopting its second internationalization strategy which, also stimulated by the progress of scientific research in the field, envisages above all a continuation, at a higher level and with a larger participation of the academic community, of the efforts of integrating multicultural, multilingual, regional, European and global dimensions into the administrative, educational and research processes. Fully harmonized with the priorities established in the „Renewed EU agenda for higher education” and other recent national and international frame documents for HEIs, the new internationalization strategy that will be enacted starting with 2021 seeks, in terms of fundamental values, to contribute to the strengthening of democratic, pluralistic principles, multiperspectivity, critical thinking, dialogue and academic ethics within academia, thus prioritizing the formation of transversal competences; which are intended to contribute to the accomplishment of this goal. Competences transmitted through university programs - and from this point of view foreign language study programs, joint research doctorates, international projects and partnerships will serve as a driving force of internationalization- will be adapted in order to reflect the knowledge progresses at European and International levels along with the need to master the learning contents thoroughly so as to meet the academic community's commitment to excellence and performance in the academic process. The bolstering of digital competences and support for distance learning educational processes represent other priorities of the internationalization strategy. These digital competences thus assimilated will also contribute to reaching another common goal of UVT strategy and the New EU Agenda for Higher Education, namely economic growth and sustainable

employment.

The broadening of international collaborations within the research activities carried out by UVT and a more intense transfer of scientific results into the educational sphere constitute further priorities of the internationalization strategy which are subsumed to the objective of increasing the research quality, visibility and efficiency. From this point of view, the Institute of Multidisciplinary Research for Science and Technology (ICSTM) plays a crucial role, as it is already involved in European and international projects with an important positive economic impact for the university and for the local and regional community as a whole. In order to further develop research internationalization, UVT aims to attract foreign researchers into the existing ICSTM research centres and teams through the EU's Horizon 2020 and Marie Skłodowska-Curie programs and to draw additional European funding devoted to researcher mobility. Securing mutual beneficial bonds with the business community, establishing bilateral or trilateral partnerships with private companies entailing dimensions of internationalization, promoting entrepreneurship are also fundamental constituents of the internationalization strategy, which can be promoted especially through Erasmus KA2 and Erasmus KA3 subprograms.

The Erasmus program is definitely in the ongoing strategy - and will be even more so in its upcoming continuation - a central element of UVT's internationalization policies. Hence UVT aims at increasing the number of Erasmus + mobilities for professors and students by concluding new bilateral contracts with HEIs within and beyond the EU and prolonging the existing partnerships. It also intends to strengthen the Erasmus exchange opportunities by increasing the number of foreign language programs and expanding the range of foreign language courses with the support of the Department of Foreign Language Studies. The university is also considering expanding its participation in hitherto insufficiently accessed components of the Erasmus program, such as Erasmus + Virtual Exchange, which allows a larger share of its students to be exposed to internationalization experiences and nurture intercultural and foreign language skills. Mobility of students with special needs will be also supported drawing benefits from the modern infrastructure and facilities capable of adapting to their requirements.

Both the ongoing and forthcoming internationalization strategies envisage the development of joint / double / multiple degree programs, especially at doctoral and master's levels, but gradually also at the level of bachelor programs. As a result, UVT will continue to stimulate associations and alliances in consort with universities with which it has already implemented such programs and will engage at strategic level in programs such as the European University Consortium (funded by the Partnerships for Excellence - European Universities) with the goal of attaining a robust internationalization and engaging in new joint / double / multiple degree programs. UVT is already preparing an Erasmus Mundus Joint Master Degree programme that will provide multicultural and multilingual learning prospects to our students.

UVT seeks to encourage its staff's scientific and academic collaborations established on the basis of common affinities (bottom-up approach) that respect the principles of quality, relevance and efficiency in terms of internationalization. On the other hand, at institutional level, considering the historical and cultural identity of the cities where it is located, the economic and social realities of the regions it serves, in addition to the existing transnational interuniversity relations with other HEIs, UVT seeks out development of partnerships - especially long-term bonds - with higher education and research institutions in the Francophone and Mediterranean area, with the Republic of Moldova and other countries belonging to the EU's eastern partnership group, with Turkey and the Black Sea region, with Central Europe, Scandinavia and the Baltic Sea Region, Western Europe, Latin America, the United States, Canada and China.

Please reflect on the Erasmus actions you would like to take part in and explain how they will be implemented in practice at your institution. Please explain how your institution's participation in these actions will contribute to achieving the objectives of your institutional strategy.

Original language (and translation into EN, FR or DE if the EPS is not in one of these languages)

Ca universitate comprehensiva care acopera prin programele sale domenii de licenta, master, doctorat si postdoctorat variate si care acorda o atentie considerabila atat procesului educational, cat si celui de cercetare stiintifica, inclusiv in dimensiunea lor europeana si internationala, UVT isi propune sa participe la toate actiunile din cadrul programului Erasmus care raspund obiectivelor sale strategice si consolidarii valorilor pe care le promoveaza prin intermediul activitatilor sale. Ca si pana in prezent, UVT va continua sa acorde un rol important componentei KA1 a Actiunii Erasmus. Mobilitatile interuniversitare constituie o componenta insemnata a politicilor de internationalizare ale UVT iar in vederea realizarii acestora cu maximum de rezultate Biroul pentru Relatii Internationale si Erasmus si alte structuri ale UVT isi aduc un aport esential, atat in ceea ce priveste profesorii si studentii *incoming*, cat si cei *outgoing*.

Universitatea are politici incluzive in beneficiul studentii *incoming*. Acestea li se pun la dispozitie servicii administrative, financiare, sociale, medicale, de documentare (biblioteca) si culturale de buna calitate, li se ofera conditii de cazare moderne, intr-un campus nou, si acces la facilitatile IT de calitate de care UVT dispune (conexiune la internet de mare viteza, adresa de e-mail securizata, acces gratuit la platformele Moodle si Microsoft Teams etc.). Studentii Erasmus *incoming* se bucura, de asemenea, de mentorat in vederea integrarrii lor cat mai facila in noul mediu universitar. Studentilor Erasmus *incoming* si *outgoing* li se ofera recunoasterea, respectiv transferul creditelor prin intermediul Sistemului European de Credite Transferabile (ECTS). Studentilor Erasmus *incoming* li se faciliteaza accesul la baza de cercetare performanta din cadrul Institutului de Cercetare Stiintifica si Tehnologica Multidisciplinara. Studentilor care doresc sa studieze limba romana li se pune la dispozitia posibilitatea urmarii unui an pregatitor in care sa-si insuseasca aceste competente lingvistice. Universitatea sustine mobilitatea studentilor *outgoing* prin servicii de informare, tutoriat si transfer de credite, toate acestea respectand principiile fundamentale ale programului Erasmus. Universitatea ofera un mediu stiintific, educational si cultural atractiv profesorilor *incoming*, astfel incat mobilitatile sa produca cele mai bune rezultate. UVT sustine, de asemenea, mobilitatile Erasmus ale cadrelor didactice printr-o strategie de popularizare a programului. UVT elibereaza atestatele de participare la mobilitati pentru profesorii si studentii *incoming*.

Prin insasi misiunea sa, UVT si-a propus sa fie o universitate incluziva, acest statut antrenand si politici de facilitare a studiilor pentru studentii cu nevoi speciale, prin adaptarea infrastructurii existente a UVT, ceea ce reprezinta un element suplimentar in ceea ce priveste atraktivitatea universitatii pentru studentii Erasmus. Universitatea are in vedere sustinerea participarii studentilor sau la componente de voluntariat ale programului Erasmus, pentru a dezvolta astfel competentele transversale esentiale, precum ar fi aceleia de empatie, altruism, comunicare interculturala si multilingvistica, gandire critica, adaptabilitate, lucru in echipa, gestionarea conflictelor etc.

Erasmus KA2 reflecta, de asemenea, preocuparile universitatii de realizare a unor parteneriate care sa sustina indeplinirea obiectivelor din strategia sa de internationalizare. UVT considera ca parteneriatele europene de tipul Partnerships for Excellence – European Universities, la care-si propune sa adere alaturi de institutii de invatamant superior cu care intretine deja o colaborare fructuoasa, vor contribui in mod substantial la dinamizarea procesului de internationalizare prin corelarea programelor academice si de cercetare ale

universitatilor partenere, realizarea de proiecte comune, atribuirea de diplome universitare comune (*joint/multiple degrees*), mobilitatea studentilor si a cadrelor didactice etc. Pentru o aprofundare a competentelor multiculturale si multilingvistice a masteranzilor sai, UVT isi propune sa alcatuiasca programe de masterat sustinute prin actiunea Erasmus Mundus Joint Master Degrees. În acest sens, se afla deja intr-o etapa intermediara de redactare un program axat pe valorile patrimoniale culturale europene, pentru care se intentioneaza depunerea unei aplicatii in anul 2021, dar se au in vedere si alte programe care contribuie in mod consistent la indeplinirea obiectivelor de internationalizare ale UVT. Actiunile de cooperare si schimb de practici (Partnerships for Cooperation and exchanges of practices si Partnerships for Innovation) sunt esentiale pentru indeplinirea acelor obiective de internationalizare ale UVT care vizeaza expunerea institutionalala si parteneriatul cu mediul social si de *business*. Aceasta componenta a programului Erasmus ofera UVT si instrumentele menite sa faciliteze indeplinirea aspiratiilor sale de excelenta in materie didactica si de cercetare stiintifica, de dezvoltare a competentelor transversale si a abordarilor transdisciplinare, de creativitate educationala si pedagogica. Implementarea initiativelui cardului european pentru studenti constituie, de asemenea, o prioritate pentru universitate, care poate fi indeplinita prin intermediul acestei masuri a programului Erasmus KA2. Componentele de inovatie, cercetare si parteneriat cu mediul economic (Partnerships for Innovation) constituie, de asemenea, un nucleu pentru consolidarea rolului UVT de hub stiintific si tehnologic, atat in regiunea in care-si desfasoara activitatea, cat si la nivel national si international. Din acest punct de vedere, Institutul de Cercetare Stiintifica si Tehnologica Multidisciplinara va juca un rol esential in identificarea temelor si a partenerilor care pot contribui la realizarea obiectivelor cuprinse in strategia generala la nivel de institutie, precum si in strategiile de cercetare si internationalizare.

Actiunea Erasmus 3 raspunde obiectivelor strategice ale UVT de sustinere a celor trei prioritati ale Strategiei Europa 2020 (cresterea inteligenta, durabila si favorabila incluziunii), de acordare la scopurile enuntate in cadrul strategiei de cooperare europeana in domeniul educatiei si formarii profesionale (ET 2020), dar si de adaptare a ofertei educationale la nevoile pietei de munca prin parteneriate europene sau internationale. Totodata, participarea universitatii la acest pilon al programului Erasmus contribuie la consolidarea culturii calitatii prin colaborari transnationale si schimburile de bune practici.

UVT are in vedere, de asemenea, participarea la Activitatatile Jean Monnet, indeosebi prin proiecte care contribuie la formarea de module academice, constituirea de catedre si centre de excelenta, care sa fie, pe de o parte, nuclee de reflectie cu privire la marile teme europene, dar si sa transfere rezultatele acestor analize in sfera educationala.

As a comprehensive university encompassing bachelor, master, doctoral and postdoctoral programmes which pays equal attention to both educational and scientific activities, including in their European and international dimensions, UVT aims at participating in all actions developed under the Erasmus program that meet its strategic objectives and strengthen the values it promotes. UVT will continue to focus on the KA1 component of Erasmus Action. Interuniversity mobilities are an important part of UVT's internationalization policies and the International Relations and Erasmus Office and other structures of UVT bring an essential contribution in order to accomplish them with optimum results both in terms of incoming professors and students and the outgoing staff and learners.

The university has conceived inclusive policies in the benefit of incoming students. They are provided with good quality administrative, financial, social, health care, library and cultural services, modern accommodation conditions in a new campus and access to quality IT facilities that UVT features (high speed internet connection, secure email address, free access to Moodle and Microsoft Teams platforms, etc.). Incoming Erasmus students also draw benefit from mentoring programmes designed to smoothly integrate them into the new university environment. Incoming and outgoing Erasmus students are obviously granted recognition and transfer of credits through the European Credit Transfer and Accumulation

System (ECTS). Incoming Erasmus students enjoy access to the high-performance research infrastructure of ICSTM. Students who choose to study the Romanian language are given the opportunity to undertake a preparatory year in order to acquire adequate language skills. The university supports the mobility of outgoing students through information, tutoring and credit transfer services, thus adhering to the fundamental principles of the Erasmus programme. The university offers attractive scientific, educational and cultural environments to incoming professors so that the mobility would yield the best outcomes. UVT also supports Erasmus outgoing professor mobilities through various incentives and rewards. UVT issues mobility certificates to incoming professors and students.

UVT aims to be an inclusive university, this status also involving policies intended to facilitate unimpeded study access for students with special needs, which is an additional asset in terms of university attractiveness for Erasmus students. The University intends to support the participation of its students in the volunteering actions of the Erasmus program in order to develop essential transversal skills such as empathy, altruism, intercultural and multilingual communication, critical thinking, adaptability, teamwork, conflict management, etc.

Erasmus KA2 also mirrors the university's goal of building partnerships that support the achievement of the objectives of its internationalization strategy. UVT considers European alliances such as Partnerships for Excellence - European Universities, of which is determined to avail along with fellow longstanding partner HEIs, as engines of substantial dynamization of internationalization processes, serving to correlate academic programmes and research agendas of associated universities, develop common projects, award joint university diplomas (joint / multiple degrees), foster mobility of students and professors, etc. In order to deepen the multicultural and multilingual skills of its master students, UVT aims at fashioning programmes supported by the Erasmus Mundus Joint Master Degrees action. Hence a program dealing with European cultural heritage is already in an intermediate preparation stage for which an application is planned in 2021, but other programs that will contribute consistently to the fulfilment of the objectives of internationalization of UVT are also contemplated for Erasmus Mundus. Partnerships for Cooperation and Exchange of Practices and Partnerships for Innovation are essential agencies for achieving those internationalization objectives of the UVT that aim at institutional exposure and partnership with the social and business environments. This component of the Erasmus program provides UVT with the necessary means of facilitating the fulfillment of its aspirations for excellence in teaching and scientific research, the development of transversal competences and transdisciplinary approaches along with educational and pedagogical creativity. The implementation of the European Student Card Initiative represents also a priority of the university, which can be achieved with the support of Erasmus KA2. The areas of innovation, research and partnership with the economic environment (Partnerships for Innovation) are also fundamental for strengthening the role of UVT as a scientific and technological hub, both in the region where it operates and at national and international level. In this regard, ICSTM is called to play a key role in identifying topics and partners that can contribute to achieving the scientific objectives encompassed in UVT's overall umbrella institutional strategy as well as in research and internationalization strategies.

Erasmus KA3 responds to the strategic objective of UVT of bringing its share of contribution to the achievement of the three priorities of Europe 2020 Strategy (smart, sustainable and inclusive growth), concurring to the goals set out in the strategic framework for European cooperation in education and training (ET 2020) and adapting the educational offer to the needs of the labor market through European or international partnerships. Simultaneously, the university's participation in this pillar of the Erasmus programme contributes to the consolidation of quality culture by transnational collaborations and exchanges of good practices.

UVT also seeks participation in the Jean Monnet Activities, in particular to academic modules, the establishment of chairs and centers of excellence, which will be, on the one hand, nuclei

of reflection on major European topics, but also transfer the results of these analyzes into the educational sphere.

What is the envisaged impact of your participation in the Erasmus+ Programme on your institution?

Please reflect on targets, as well as qualitative and quantitative indicators in monitoring this impact (such as mobility targets for student/staff mobility, quality of the implementation, support for participants on mobility, increased involvement in cooperation projects (under the KA2 action), sustainability/long-term impact of projects etc.) You are encouraged to offer an indicative timeline for achieving the targets related to the Erasmus+ actions.

Original language (and translation into EN, FR or DE if the EPS is not in one of these languages)

#### **Îndeplinirea obiectivelor de internationalizare din cadrul strategiei UVT**

Participarea UVT în cadrul programului Erasmus Plus va contribui în mod fundamental la îndeplinirea obiectivelor de calitate și a celor de internationalizare stabilite prin intermediul strategiei de internationalizare a almei mater. Realizarea de mobilități internationale, transferul eficient al competențelor dobândite ca urmare a mobilităților derulate de UVT, stabilirea unor parteneriale și programe comune cu universități europene, consolidarea procesului de „internationalizare acasă”, de sporire a zestrei multiculturale și multilingvistice a programelor academice, de internationalizare prin intermediul voluntariatului, a schimburilor virtuale etc. vor crește atractivitatea instituției de învățământ superior pe plan național și internațional, precum și motivația pentru performanța a studentilor nostri. Achizițiile pe care UVT le are în vedere sunt în primul rând de natură calitativă. Promovarea principiilor democratice, pluraliste, a multiperspectivității, gândirii critice, dialogului și eticii universitare, voluntariatului, empatiei, altruismului, comunicării interculturale și multilingvistice, adaptabilității, lucrului în echipă, gestionarii conflictelor, competențelor digitale, precum și creșterea calității predării și a cercetării vizate de strategia de internationalizare, asumate de ansamblul comunității universitare, contribuie în mod direct la întărirea valorilor europene, astăzi cum au fost acestea definite în comunicarea Comisiei Europene intitulată „Towards a European Education Area by 2025”.

#### **Realizarea unui campus european**

Un element central al strategiei UVT îl constituie participarea la programul „Partnerships for Excellence – European Universities”, prin depunerea unei aplicații cel mai târziu în anul 2022. Aceasta va permite constituirea unui campus european la care va participa întreaga comunitate universitară, sprijinirea mobilității cadrelor didactice și a studentilor în interiorul consorțiului, întărirea dimensiunii internaționale a cercetării, consolidarea financiară și instituțională, avansul în clasamentele naționale și internaționale, sporirea atraktivității și a competitivității. Totodată, un asemenea parteneriat va facilita constituirea unor noi programe de studii desfasurate în limbi străine, a numărului de doctorate realizate în cotutela internațională, atragerea de profesori, cercetatori și studenți internaționali, cu efecte în cascada care vor contribui la îndeplinirea dezideratului de excelenta a programelor și serviciilor oferite de UVT.

#### **Cetatenie europeană și globală pentru comunitatea universitară și absolvenții UVT**

Sporirea substanțială a numărului de mobilități și a componentei de schimb de profesori,

studenti, cercetatori, realizate prin intermediul diversele actiuni ale programului Erasmus, participarea la programele de tipul Jean Monnet care incurajeaza meditata asupra temelor europene si mondiale, ca si implementarea initiativei cardului european pentru studenti, vizeaza conferirea unei cetatenii europene si globale studentilor, profesorilor si cercetatorilor universitatii, cu consecinte dintre cele mai importante in ceea ce priveste competitivitatea, insertia pe piata muncii, capacitatea de a atrage finantari prin cercetare, calitatea invatamantului si impactul asupra comunitatii.

#### **Programe de studii cu un puternic continut multicultural si multilingvistic**

Elaborarea cel putin a unui program de studii prin intermediul actiunii *Erasmus Mundus Joint Master Degrees*, care va fi dupus spre finantare cel tarziu in anul 2021, oglindeste intenția universitatii de a dezvolta programe masterale cu o puternica componenta multiculturala, menite sa contribuie la indeplinirea obiectivelor de calitate ale UVT, dar si la dezvoltarea comunitatii locale si regionale, prin rezultatele obtinute in sfera patrimoniala, culturala, economica si sociala.

UVT isi propune sa continue procesul de internationalizare a curriculei si de intarire a componentei multiculturale a programelor sale didactice si stiintifice, precum si de adaptare si actualizare permanenta a fiselor disciplinelor, in vederea realizarii unei sinergii in acord cu obiectivele generale ale strategiilor sale, inclusiv a strategiei de internationalizare. Totodata, UVT va sustine realizarea de scoli de vara (cel putin una care sa se desfasoare anual), care sa ofere posibilitatea transferului de competente multilingvistice si multiculturale, in acord cu obiectivele sale de internationalizare.

#### **Triunghiul cunoasterii, inovatiei si dezvoltarii**

UVT isi propune ca, prin intermediul procesului de internationalizare, sa dezvolte legaturile cu mediul social si de afaceri international, european, national, regional si local, precum si sa isi aduca aportul la sporirea capacitatiilor sale de inovare si dezvoltare. Aceasta va contribui la intarirea calitatii programelor sale didactice si de cercetare, a competitivitatii institutionale si regionale, precum si a angajabilitatii absolventilor sai. Implicata in acest moment intr-un program Orizont 2020, UVT isi propune sa-si consolideze participarea la asemenea programe de excelenta in cercetare. Totodata, UVT are in vedere atragerea unui numar cat mai mare de cercetatori prin programul Marie Skłodowska-Curie care sa fie gazduiti in cadrul Institutul de Cercetare Ştiintifica si Tehnologica Multidisciplinara. De asemenea, UVT vizeaza realizarea de programe de tipul *distance learning*, menite sa faciliteze competitivitatea si vizibilitatea sa internationala.

#### **Accomplishing the internationalization objectives of UVT strategy**

UVT's participation in the Erasmus Plus programme will bring a fundamental contribution to the achievement of the quality and transnational objectives laid out in the internationalization strategy of *alma mater*. International mobilities, an efficient transfer of skills acquired as a result of mobilities abroad, joint ventures and programmes with European universities, the strengthening of „internationalization at home” processes, the growth of the multicultural and multilingual dowry of academic programs, the volunteering pathways to internationalization, virtual exchanges, etc. will increase the attractiveness of the HEI both nationally and internationally along with the performance motivation of our students. The acquisitions that UVT prioritizes are defined in terms of quality. The advancement of democratic, pluralistic principles, multiperspectivity, critical thinking, academic dialogue and ethics, volunteering abilities, empathy, altruism, intercultural and multilingual communication, adaptability, teamwork, conflict management, digital skills, and an increase in quality of teaching and research as envisaged in the internationalization strategy, carried out by the whole university community, will directly contribute to underpinning of such European values as defined in the European Commission Communication entitled "Towards a European Education Area by 2025".

### **Creating a European campus**

A central element of the UVT strategy is the participation in the „Partnerships for Excellence - European Universities” programme by preparing and submitting an application by 2022. This will allow the establishment of a European campus serving the entire university community, supporting student and professor mobilities within the consortium, strengthening the international dimension of research, assisting the financial and institutional consolidation, facilitating the advancement in national and international rankings, increasing the HEI's attractiveness and competitiveness. Besides, such a partnership will sponsor the establishment of new study programmes conducted in foreign languages, the number of doctorates completed with international co-supervision, the drafting of international professors, researchers and students with waterfull effects that will contribute to the fulfilment of the excellence criteria of the programmes and services the UVT provides to community.

### **European and global citizenship in the benefit of the university community and UVT graduates**

A substantial growth in the number of mobilities and exchanges entailing professors, students, researchers and carried out by various actions of the Erasmus program, participation in the Jean Monnet programme that encourage reflexion on European and global issues as well as the implementation of the European Student Card initiative are intended to forster the European and global citizenship of students, professors and researchers, with crucial consequences in terms of competitiveness, labor market integration, ability to attract funding through research, quality of education and community impact.

### **Study programmes with strong multicultural and multilingual contents**

The development of at least a study programme through the Erasmus Mundus Joint Master Degrees action that will be submitted for funding by 2021 reflects the university's intention to develop programmes with strong multicultural dimensions designed, on one hand, to contribute to the fufulfilment of the quality objectives of UVT, and, on the other hand, to the development of the local and regional communities as a result of its outcomes and impact on the heritage, cultural, economic and social spheres.

UVT aims to continue the process of curricula internationalization and multicultural enhancement of its teaching and scientific programmes along with the adaptiation and constant modernisation of the syllabi of its disciplines in order to achieve synergies in keeping with the general objectives of its strategies, including the internationalization strategy. Furthermore, UVT will sponsor the organization of summer schools (at least one to be held annually), which will offer the possibility of transferring multilingual and multicultural skills in accordance with its internationalization objectives.

### **The triangle of knowledge, inovation and development**

UVT seeks out, as a constituent part of the internationalization process, to expand its bonds with the international, European, national, regional and local social and business milieus besides strengthening its innovation and development capacities. In turn, this will contribute to the consolidation of the quality of its teaching and research programmes, the institutional and regional competitiveness and the employability of its graduates. Currently involved in a Horizon 2020 program, UVT aims to advance its participation in such research excellence programmes. Simultaneously, UVT endeavours to attract as many researchers as possible through the Marie Skłodowska-Curie programme and other programmes that will be hosted by ICSTM. UVT also intends to plan for distance learning programmes meant to facilitate its competitiveness and international visibility.